2018/19 – 2020/21 Annual Performance Plan

17 April 2018







Department: Communications REPUBLIC OF SOUTH AFRICA



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Presentation overview

- Progress on actions arising from the PCC meeting held on 13 March 2018.
- 2. Feedback on the audit report
- 3. DoC Mandate
- 4. Implementation within the strategic framework of government
- 5. Strategic goals and objectives
- 6. The DoC structure
- 7. 2018/19 to 2020/21 Programme Plans
- 8. Key priorities for 2018/19

Progress on actions arising from the PCC meeting held on 13 March 2018

Actions	Progress
The department should make available the discussion paper on Media Transformation and Diversity.	Done. Submitted to the PCC on 19 March 2018.
The department should provide a database of DTT installers per province.	Done. Submitted to the PCC on 19 March 2018.
In terms of the 2nd Quarter Expenditure Report already submitted to the Committee, the department should provide a report with economic classification details for each of the programmes of the department.	Done. Submitted to the PCC on 19 March 2018.

Feedback on the audit report - DoC

Audit finding	Intervention	Progress to date
IT management and monitoring	GCIS is responsible for IT management and monitoring	Resolved
Accruals and commitments	The whole population was revisited hence the Clean Audit Opinion.	Resolved
Oversight and governance structures and SOEs	The department has capacitated the unit to be able to perform its mandate.	Accounting Instruments awaiting approval. Draft entity oversight strategy is in place and will be presented to the PCC on 15 May 2018 as per the PCC schedule.
Contingent liabilities confirmation	Confirmations on a quarterly basis	The department is currently requesting confirmations on a quarterly basis.

The DoC mandate

VISION: A vibrant and sustainable communication services for an informed citizenry and positive image of South Africa

MISSION

Create an enabling environment for the provision of inclusive communication services to all South Africans in a manner that promotes socio-economic development and investment through broadcasting, new media, print media and other new technologies and brand the country locally and internationally.

VALUES

- Certainty of the policy environment;
- People centred;
- Quality standards of products and services;
- Integrity;
- Responsiveness; &
- Innovation.



Implementation of the Mandate

These goals will be achieved through the following strategies:



Developing and reviewing communications & broadcasting policies and legislation that ensure growth & development of the communications sector;

Improving communications systems in order to inform & disseminate information to the public and marketing the country abroad;

Strengthening capacity of the Dept. & that of its state-owned companies to effectively deliver on their public mandates; and

Broadening participation in the communications & broadcasting sectors to promote economic development and transformation.

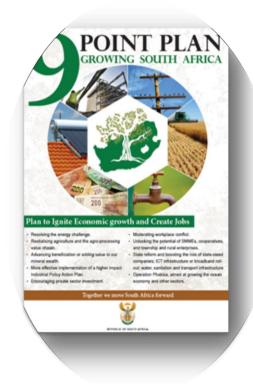
Aligning the DoC programmes

The 2014–2019 Medium Term Strategic Framework (MTSF) is an expression of the government's programme of action.

Informs the annual implementation plans Informs the key delivery of partners.



National Development Plan (NDP), which was adopted as the high level framework and national roadmap to which all government programmes and plans will be aligned with a focus on implementation.



DOC alignment to strategic framework of government

	Nine Point Plan [9PP]	Medium Term Strategic Framework	State of the Nation Address
DI	6: Boosting the role of state owned companies, information and communication technology infrastructure	 Outcome 4: Decent employment through inclusive economic growth Outcome 5: Expansion, modernisation, access and affordability of our information and communication infrastructure Outcome 11: Create a better South Africa, contribute to a better and safer world Outcome 12: An efficient, effective and development oriented public service Outcome 13: An inclusive and responsive protection system Outcome 14: Nation Building and Social Cohesion 	 Reindustrialise /stimulate manufacturing Transformation Small business coops, township enterprises State/governance Fourth industrial revolution
>	Department of Communications		8

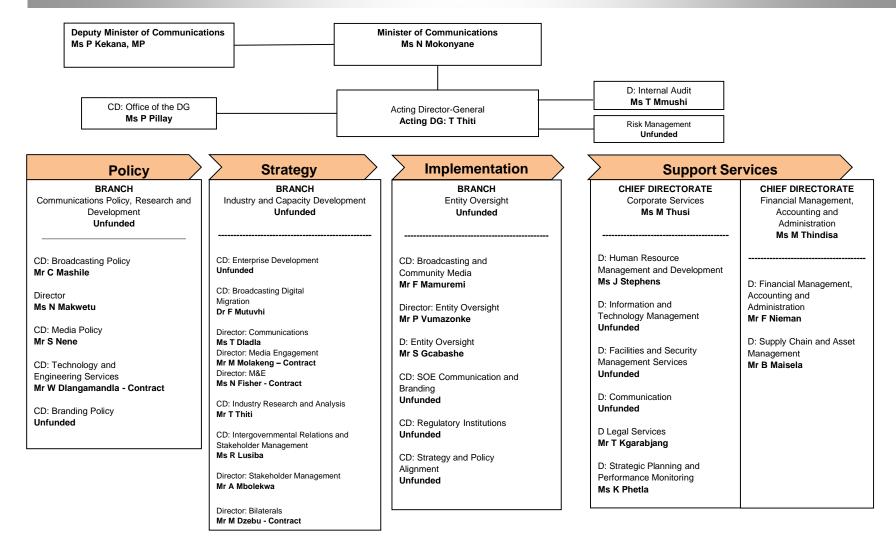
Strategic Outcome Oriented Goals

STRATEGIC OUTCOME- ORIENTED GOALS OF THE DOC	STRATEGIC OBJECTIVES contributing to the achievement of the set goals		
Goal 1 : Effective and efficient strategic leadership, governance and	SO 1.1 : Ensure compliance with statutory requirements and good governance practices by 2019.		
administration	SO 1.2 Improve capacity of the entities to deliver by 2019.		
	SO 1.3 Ensure SOC adherence to good governance and financial stability by 2019.		
Goal 2: A responsive communications policy	SO 2.1: Improve universal access to broadcasting services and information by all citizens in 2019.		
regulatory environment and improved country branding	SO 2.2: Market the country locally, regionally and internationally to provide an enabling environment for investment by 2019		

Strategic Outcome Oriented Goals

STRATEGIC OUTCOME- ORIENTED GOALS OF THE DoC	5
Goal 3 : Transformed communications sector.	SO 3.1: Support the growth and development of the creative industries by 2019
	SO 3.2: Ensure the country migrates from analogue to digital broadcasting by 2019
	SO 3.3: Support the growth and development of the creative industries by 2019
	SO 3.4: Strengthen support, guidance and interrelations with stakeholders by 2019

Macro Organisational Structure





PROGRAMME 1: ADMINISTRATION





Programme 1: Situational analysis [1]

- The department remains focused on addressing the human resources capacity challenges through the prioritisation and filling of critical positions and also ensuring that its oversight role on public entities is strengthened and stabilised.
- Most of the positions on the departmental approved organisational structure are not funded. The total number of funded posts is 81 and 74 of these posts are filled and seven are vacant, and this translates to a vacancy rate of 8.6%.
- In terms of EE, females at Senior Management Service (SMS) level account for 10 (53%); and males nine (47%). People with disabilities constitute 1% of the entire staff complement.
- The development of the 2018/19 and outer years plans come in the midst of a distressed fiscus, largely due to an under-performing economy. This has resulted in the DoC not being allocated a baseline budget necessary for the implementation of its plans, hence it had to rely on the GCIS to provide shared services that include Internal Audit (until May 2018) Information Technology, Facilities, Security Management and Wellness services.
- The DoC is not able to fully implement its mandate as some of the units on the organisational structure are partially capacitated and others are completely not capacitated.

Programme 1: Situational analysis [2]

- The department is not able to meet some of the legislated commitments such as the Skills Development Act, 1998 (Act 97 of 1998), which requires that 1% of the personnel budget be allocated for employee training and development, including the implementation of the internship programme. However, the DoC will provide for the WSP through reprioritisation.
- Despite the challenges experienced , the DoC have by and large ensured that there is better accountability over the allocated limited resources, hence the department managed to obtain clean audits in the last two years.
- The increasing demands for delivery which is not matched to the requisite resources could result in the quality of services being adversely affected, as well as resulting in regression from clean audits
- Over the medium term, R436.8 million or 9% of the total budget baseline allocation will be used for operational costs, of which R263.2 million or 60% is to be spent on compensation of employees and R173.7 million or 40% on goods and services. The department will increase its headcount of permanent staff with 13 posts at a cost of R5.5 million, mainly to capacitate the DTT project, Communications Policy, Research and Development and Entity Oversight programmes.

Programme 1: APP 2018/19 to 2020/21 [1]

Strategic Goal 1	Effective and efficient strategic leadership, governance and administration				
Strategic Objective	Ensure compliance with statutory requirements and good governance practices by 2019.				
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/MTSF	
MTEF HRP approved and submitted to the DPSA	HRP implementation report submitted to the DPSA	HRP implementation report submitted to the DPSA	HRP implementation report submitted to the DPSA	Outcome 12: An efficient, effective and development- oriented public service	
HRD Strategy implemented	• ·	2018/19 WSP submitted to the PSETA	2018/19 WSP submitted to the PSETA	(Sufficient technical and specialist professional skills and A public service that is a career of choice) 15	

Programme 1: APP 2018/19 to 2020/21 [2]

Strategic Goal 1	Effective and efficient strategic leadership, governance and administration			
	Encetive and enterent strategie reducising, governance and duministration			
Strategic Objective	Ensure compliance with statutory requirements and good governance practices by 2019.			
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/MTSF
Percentage expenditure in relation to the allocated budget	Spend 100% of the budget according to the plan	Spend 100% of the budget according to the plan	Spend 100% of the budget according to the plan	Outcome 12
Percentage of invoices paid within 30 days	100% of all compliant invoices paid within 30 days	100% of all compliant invoices paid within 30 days	100% of all compliant invoices paid within 30 days	(Procurement systems that deliver value for money)

Programme 1: APP 2018/19 to 2020/21 [3]

Strategic Goal 1	Effective and efficient strategic leadership, governance and administration			
Strategic Objective	Ensure compliance with statutory requirements and good governance practices by 2019			
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/MTSF
Audit report for the financial year	Unqualified audit outcome on 2017/18 AFS	Unqualified audit outcome on AFS	Unqualified audit outcome on AFS	Outcome 12 (Efficient and effective
Risk Management Plan approved and implemented	Review and implement the Risk Management Plan	Review and implement the Risk Management Plan	Review and implement the Risk Management Plan	effective management and operations systems)

Programme 1: APP 2018/19 to 2020/21 [4]

Strategic Goal 1	Effective and efficient strategic leadership, governance and administration			
Strategic Objective	Ensure compliance with statutory requirements and good governance practices by 2019.			
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/MTSF
Number of Risk mitigation/ assessment reports compiled	Four progress reports on risk mitigation	Four progress reports on risk mitigation	Four progress reports on risk mitigation	Outcome 12 (Efficient and
Three-year rolling Audit Strategic Plan 2018- 2020 implemented	Three-year rolling Audit Strategic Plan approved	Three-year rolling Audit Strategic Plan approved	Three-year rolling Audit Strategic Plan approved	effective management and operations systems)

Programme 1: APP 2018/19 to 2020/21 [5]

Strategic Goal 1	Effective and efficient strategic leadership, governance and administration			
Strategic Objective	Ensure compliance with statutory requirements and good governance practices by 2019.			
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/MTSF
Risk-based Internal Audit Annual Operational Plan approved	2018/19 risk-based Internal Audit Annual Operational Plan approved		2020/21 risk based Internal Audit Annual Operational Plan approved	Outcome 12 (Efficient and
Number of progress reports on the implementation of the Annual Operational Plan (covering financial, compliance and performance)	Four reports on financial, compliance and performance audits against the Annual Operational Plan	Four reports on financial, compliance and performance audits against the Annual Operational Plan	Four reports on financial, compliance and performance audits against the Annual Operational Plan	effective management and operations systems)

PROGRAMME 2: COMMUNICATIONS POLICY, RESEARCH AND DEVELOPMENT





Programme 2: Situational analysis [1]

AUDIO-VISUAL AND DIGITAL CONTENT ACT

- The Broadcasting policy is being reviewed to develop a new policy and regulatory environment that supports the growth and development of the audio visual and digital content industry.
- Government announced that there was broad consensus on the need for a new legislative and regulatory review as the broadcasting policy was outdated and not relevant to the emerging digitally converged communications landscape.
- During the 2016/17 financial year, the department commenced with the process of developing the Audio-Visual and Digital Content Act. The process of achieving the Act will follow the development of the Green Paper, White Paper and the Bill, and after various consultations the Act will be submitted to Parliament.
- In 2017 the draft White Paper was drafted, it acknowledges and also underlines the central and important role that the all the SOE's will play in order to achieve the goals of the NDP 2030.

Programme 2: Situational analysis [2]

THE MEDIA DIVERSITY AND DEVELOPMENT AMENDMENT ACT

- The current Media Diversity and Development Amendment Act has some significant shortcomings as it is no longer appropriate to deal effectively and efficiently with changes underway in the contemporary digital media industry.
- The MDDA Amendment Bill will improve the sustainability of the community and small commercial media sector in South Africa given the financial pressures being brought to bear on the community media as a result of audience fragmentation and increasing competition for readers, viewers and audience.
- This Bill will also address the issues related to the review, realignment and rationalision of state institutions to ensure that they create an enabling environment for the development and support of community media in pursuit of the objective of media diversity.
- It will provide the MDDA with new duties relevant to the fourth industrial revolution and digital developments, and ensure that the MDDA discharges its mandate adequately, and reinvent and reconfigure itself to ensure effective compliance from the sector it supports.

Programme 2: Situational analysis [3]

SOUTH AFICAN LOCAL AUDIO-VISUAL AND DIGITAL CONTENT INDUSTRY STRATEGY

- It is acknowledged that whilst in the recent past significant progress in the increase of local content has been recorded, there is an urgent need to implement a coherent strategy for localising content as an economic and cultural industry.
- It therefore becomes clear that South Africa cannot move into the new digital broadcasting environment while being wholly dependent on foreign-produced and sourced content.
- The collaborative efforts of government and its institutions also recognise that the existing support mechanisms for the production of music, TV and multimedia content have not been sufficient to encourage the requisite explosion of South African content necessary to ensure that content is easily accessible across the ever-expanding platforms.
- This content development strategy will support independent producers, SMMEs, etc and allow for entry by new innovative content providers.
- This is also intended to prepare South Africa to be able to create and/or take up regional, continental and global opportunities arising from the introduction of new digital platforms.

Programme 2: Situational analysis [4]

THE MEDIA TRANSFORMATION AND DIVERSITY CHARTER

- The development of the media transformation and diversity charter is responding to government's call to identify and review ownership patterns that remain largely untransformed.
- In the 2017/18 financial year, the DoC developed a Media Transformation and Diversity discussion document. The focus for the current MTEF is to develop, approve and implement the Media Transformation and Diversity Charter. Specific focus of the charter will be on ownership; management, control and employment equity (EE); skills development; preferential procurement and enterprise development as well as socioeconomic development.
- The Media Transformation and Diversity discussion paper makes recommendations to address the identified challenges.
- The charter will assist government to explore additional policies to promote media diversity other than through government advertising and support through established agencies, as this has proved to be inadequate.



Programme 2: APP 2018/19 to 2020/21 [1]

Strategic Goal 2	A responsive communications policy regulatory environment and improved country branding				
Strategic Objective	•				
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/ MTSF	
Audio-Visual and Digital Content Act implemented	Ŭ	Audio-Visual and Digital Content Bill for South Africa submitted to Parliament for approval	and Digital Content Act	State reform and	
Media Transformation and Diversity Charter Implemented	Draft Media Transformation and Diversity Charter developed	and Diversity	Monitoring reports on the implementation of Media Transformation and Diversity Charter	boosting the role of state-owned companies, ICT infrastructure or broadband roll-out.	

Programme 2: APP 2018/19 to 2020/21 [2]

Strategic Goal 2	A responsive communications policy regulatory environment and improved country branding			
Strategic Objective	Support the growth and development of the creative industries sector by 2019			
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/MTSF
South African Audio- Visual Digital Content Industry Strategy implemented	Final draft South African Audio- Visual Digital Content Industry Strategy developed	Digital Content Industry	Monitoring reports on the implementation of the South African Audio- Visual Digital Content Industry Strategy	State reform and boosting the role of state-owned companies,
MDDA Act implemented	MDDA Amendment Bill developed	MDDA Amendment Bill submitted to Cabinet for approval	Monitoring reports on the implementation of the MDDA Amendment Bill	ICT infrastructure or broadband roll-out

PROGRAMME 3: INDUSTRY AND CAPACITY DEVELOPMENT



Programme 3 : Situational analysis

Transforming the communications sector through the roll-out of the DTT project

- The BDM programme, which is intended to migrate the country from analogue to digital signal, is underway. Its implementation remains a critical key deliverable for the department.
- This will allow for the spectrum of the 800 and 900 bands to be released, and further ensure universal access to information to many South Africans.
- Effective implementation of the DTT project will set our country on a higher growth trajectory and release spectrum for broadband services.
- The available STBs and other DTT-related devices will be installed and distributed across the provinces situated along the borderline with neighbouring countries, namely Free State, North West, Mpumalanga, Limpopo and Northern Cape.
- The main objective is to migrate all TV-owning households in order to mitigate potential frequency interference with neighbouring countries.
- The department will also coordinate public awareness and registration campaigns in the provinces and target non-subsidised households that rely on retail market to acquire migration devices (STBs and integrated TV sets as well as commercial satellite decoders).
- Analogue signal transmissions will be switched-off in phases during the MTEF.
- A baseline budget allocation of R77 million has been allocated over the medium term for the roll-out of the DTT project.



Programme 3: APP 2018/19 to 2020/21 [1]

Strategic Goal 3	Transformed communications sector						
Strategic Objective	Ensure the country migrates to digital broadcasting by 2019						
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/MTSF			
Analogue transmission services switched off in all provinces by 2019	Manage analogue signal transmission switch-off in five provinces	Manage analogue signal transmission switched off in the remaining inland provinces	Evaluate the impact of the analogue transmitters switched off in the nine provinces	State reform and boosting the role of state-owned companies; ICT infrastructure or broadband roll- out			
An integrated digital migration communication and marketing strategy for subsidised and unsubsidised markets implemented	Implement an integrated digital migration communication and marketing strategy	Review and implement an integrated digital migration communication and marketing strategy	Evaluate impact of an integrated digital migration communication and marketing strategy	Outcome 4: (Local manufacturing of DTT devices and Job opportunities for DTT installers)			

Programme 3: APP 2018/19 to 2020/21 [2]

Strategic Goal 3	Transformed comm	Transformed communications sector						
Strategic Objective	Ensure the country	migrates to digital br	oadcasting by 201	9				
Performance Indicator	2018/19 Annual Target	Alignment to 9 Point Plan/MTSF						
Number of reports showing consumer access to digital devices , installations and aftercare compiled	Four quarterly reports showing consumer access to digital devices, installations and aftercare	Four quarterly reports showing consumer access to digital devices, installations and aftercare	Four quarterly reports showing consumer access to digital devices, installations and aftercare	infrastructure or broadband roll-out Outcome 4:				

Programme 3: Situational analysis

- With its **intergovernmental and stakeholder management function** the department will provide strategic IGR and Stakeholder Management support and promote collaborations with the sector.
- It also aims to advance South Africa's interest in broadcasting and media policy in regional and international forums.
- It will also focus on international engagements and partnerships in promoting investment in media and broadcasting skills development, capacity development and NDP goals.
- Engagement with the three spheres of government, key partners and stakeholders to promote the mandate of the department
- The department will consider bilateral engagements with stakeholders on matters of mutual interest.
- Such engagements could happen in different formats and at various levels based on sound cooperative processes.
- These engagements will seek to share information on DOC strategic objectives such as digital migration, media transformation, broad communications policy development and community media development.
- Furthermore the engagements will seek to address stakeholders' legitimate concerns, develop relations/collaborations/partnerships and open formal communication channels.

Programme 3: APP 2018/19 to 2020/21[3]

Strategic Goal 3		Transformed communications sector								
Strategic Object	ive	Strengthen support,	Strengthen support, guidance and interrelations with stakeholders by 2019							
Performance Indicator		2018/19 Annual Target	Alignment to 9 Point Plan/MTSF							
Number of bilat engagements coordinated to advance Digital Migration and communication agenda		7 bilateral engagements coordinated (China, Russia, India, Lesotho, Botswana, Rwanda, UK)	10 bilateral engagements coordinated	10 bilateral engagements coordinated	Outcome 11: Create a better South Africa, contribute to a better and safer Africa in a better world					
Number of position papers tabled at multilateral engagements		Two position papers tabled at multilateral engagements (WPO and WRC-19)	One position paper tabled at multilateral engagements	One position paper tabled at multilateral engagements	9 point plan: Information and communications technology infrastructure or broadband roll-out					

Programme 3: APP 2018/19 to 2020/21 [4]

Strategic Goal 3	Transformed communications sector							
Strategic Objective	Strengthen support, guidance and interrelations with stakeholders by 2019							
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/MTSF				
Number of mandatory multilateral structures engaged to advance communications/bro adcasting positions	Four multilateral structures engaged (WIPO, ITEC, ITU, SADC, ATU)	Four multilateral structures engaged (WIPO, ITEC, ITU, SADC, ATU)	Four multilateral structures engaged (WIPO, ITEC, ITU, SADC, ATU)	Outcome 11: Create a better South Africa, contribute to a better and safer Africa in a better world 9 point plan: Information and communications technology infrastructure or broadband roll-out				

PROGRAMME 4: ENTITY OVERSIGHT











Programme 4: Situational analysis

- The department has adopted the Policy Framework and Procedure on Oversight and Governance of Public Entities and Statutory Institutions.
- The purpose of the policy is to strengthen the oversight on SOE's. It will also assists in regulating the relationship between the Executive Authority and the entities, in particular outlining the principles, structures and the modus operandi of how the Minister exercises oversight over the entities and how the entities complies with governance prescripts.
- The department has a duty to ensure that SOE's deliver upon their mandate, adhere to good governance practices and are financially viable.
- In ensuring an effective entity oversight, the department will be developing develop tools such as accountability instruments and MOI.
- More attention to ensure stability of leadership in our SOE's will be prioritized, together with the financial Sustainability.
- An estimated R3.098 billion or 63% of the department's budget will be transferred to public entities for the implementation of communications and broadcasting policies.

Programme 4: APP 2018/19 to 2020/21 [1] **Strategic Goal 1**

Effective and efficient strategic leadership, governance and administration

Strategic Objective	Improve capacity of the entities to deliver by 2019							
Performance Indicator	2018/19 Annual Target	2019/20 Annual Target	2020/21 Annual Target	Alignment to 9 Point Plan/MTSF				
Number of shareholder compacts and accountability instruments signed	Two shareholder compacts (SABC and BSA), and three accountability agreements (ICASA, FPB and MDDA) signed	Two shareholder Compacts (SABC and BSA), and three accountability instruments (ICASA, FPB and MDDA) signed	Two shareholder Compacts (SABC and BSA), and three accountability instruments (ICASA, FPB and MDDA) signed	State reform and boosting the role of state-owned companies; ICT infrastructure or				
A strategy to provide oversight to all entities implemented	SOE's Oversight Strategy developed and implemented	SOE's Oversight Strategy reviewed and implemented	SOE's Oversight Strategy reviewed and implemented	broadband roll- out				

Programme 4: APP 2018/19 to 2020/21

Strategic Goal 1	Effective and efficient st	Effective and efficient strategic leadership, governance and administration								
Strategic Objective	Improve capacity of the	Improve capacity of the entities to deliver by 2019								
Performance Indicator	2018/19 Annual Target	018/19 Annual Target 2019/20 Annual 2020/21 Annual Alignment to 9 Target Target Point Plan/MT								
Number of Quarterly Performance Review (QPR) sessions coordinated	20 QPR sessions coordinated	20 QPR sessions coordinated	20 QPR sessions coordinated	State reform and boosting the role of state-owned						
Number of Quarterly Performance Review (QPR) reports submitted to SOCs	20 QPR reports submitted to Boards of SOE's	20 QPR reports submitted to Boards of SOE's	20 QPR reports submitted to Boards of SOE's	companies; ICT infrastructure or broadband						

Programme 4: 2018/19 to 2019/20 [3]

Strategic Goal 1	Effective and efficient strategic leadership, governance and administration								
Strategic Objective	Ensure SOE adheren	ce to good governanc	e and financial stabi	lity by 2019					
Performance Indicator	2018/19 Annual Target								
Number of reports on the governance and financial viability of entities compiled (ICASA, FPB, SABC, BrandSA and MDDA)	Ten reports on the governance and financial viability of entities compiled	Ten reports on the governance and financial viability of entities compiled	Ten reports on the governance and financial viability of entities compiled	State reform and boosting the role of state-owned companies; ICT infrastructure or broadband roll- out					

Key Projects from 2018/19

Intensive and focused digital migration public awareness campaigns across the country

- Registration Campaigns
- Distribution of devices
- Installations and connections of services

Analogue signal switched-off in five provinces

 Free State, North West, Limpopo, Mpumalanga and Northern Cape Provinces.

APP Key Priorities for 2018/19

- 1. Audio-Visual and Digital Content Bill
- 2. Draft Media Transformation and Diversity Charter
- 3. Final draft South African Audio-Visual Digital Content Industry Strategy
- 4. MDDA Amendment Bill
- 5. Analogue signal transmission switch-off in Five provinces
- 6. Seven bilateral engagements (China, Russia, India, Lesotho, Botswana Rwanda, UK)
- 7. Signing of accountability instruments by all SOE's
- 8. Effective governance and financial viability of SOEs
- 9. Performance overview of all SOE's

2018/19 to 2020/21 MTEF allocations

PROGRAMME	AUDITED OUTCOMES ADJUSTED			M TERM EXPEN ESTIMATES	IDITURE		
R thousand '000	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
1. Administration	24 441	48 206	57 255	62 385	64 637	70 784	74 221
2. Communication Policy Research Development	6 547	4 896	6 324	6 899	11 496	13 534	15 425
3. Industry and Capacity Development	9 323	20 385	35 166	28 156	53 344	53 047	55 531
4. Entity Oversight	1 246 899	1 214 555	1 236 997	1 325 860	1 383 669	1 451 785	1 538 463
Subtotal	1 287 210	1 288 042	1 335 742	1 428 300	1 513 146	1 589 147	1 683 640
Direct chargers against revenue fund	-	-	-	-	-	-	-
Total	1 287 210	1 288 042	1 335 742	1 428 300	1 513 146	1 589 147	1 683 64 0
Changes to budget estimate				(3 205)	7 504	23 193	24 596

2018/19 MTEF Allocations

R thousand	2014/15	2015/16	2016/17	2017/18 ADJUSTE D APPROPRI ATION	2018/19	2019/20	2020/21
Economic Classification							
Current Payments	43 707	76 279	99 844	104 380	136 885	145 181	154 792
Compensation of employees	39 774	47 592	65 482	71 169	81 256	87 682	94 256
Goods and Services	3 933	28 687	34 362	33 211	54 303	55 937	58 885
Transfers and subsidies to:	1 243 183	1 210 205	1 232 091	1 322 321	1 377 543	1 445 482	1 530 450
Payment for capital assets	320	1 558	3 784	1 599	44	46	49

THANK YOU



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